

ASPEN AEROGELS, INC.

2020 ANNUAL MEETING OF STOCKHOLDERS

AGENDA

1. Call to order.
2. Announcements and introductions.
3. Declaration of quorum.
4. Voting to elect directors.
5. Voting to ratify the appointment of the independent registered public accounting firm.
6. Voting to approve, on advisory basis, the compensation of named executive officers
7. Voting, on advisory basis, on the frequency of advisory vote on named executive officers
8. Results of voting.
9. Adjournment.
10. Q&A period.