

**Rules of Conduct and Procedures for the
Darden Restaurants, Inc. Annual Meeting**

Welcome to the Darden Restaurants 2021 Annual Meeting of Shareholders (Annual Meeting). It is our desire to conduct a fair and informative Annual Meeting. Kindly observe the following Rules of Conduct and Procedures:

1. The business of the Annual Meeting will be taken up as set forth in the Agenda. When an item on the Agenda is before the meeting for consideration, questions and discussion should be confined to that item.
2. The only business matters to be conducted at the Annual Meeting are the matters set forth in the Notice of Annual Meeting of Shareholders and 2021 Proxy Statement dated August 9, 2021 (Proxy Statement).
3. Only shareholders as of the close of business on July 28, 2021, the record date, or their duly authorized proxies, are entitled to submit questions and vote at the Annual Meeting. Shareholders may vote until the polls close. The polls will close immediately after the presentation of the items of business.
4. Nominations made during the meeting for membership on the Board will not be accepted unless the shareholder has previously notified the Secretary in writing of the intent to make the nomination (following all procedures set forth in the Company's Bylaws), and the person nominated has given written consent to such nomination and agreed to serve if elected. No such nominations were received for the Annual Meeting.
6. We welcome questions from shareholders submitted through the "Ask a Question" box on the virtual meeting website. Company representatives may respond to these questions and comments following the completion of the business portion of the Annual Meeting. If multiple questions are submitted on the same topic, we may summarize and respond collectively.

If a question violates these Rules of Conduct, it will not be answered.

7. Shareholders' views, constructive comments, and criticisms may be addressed, but the Company will not address questions that:
 - a. do not relate directly to the business of the Company;
 - b. are repetitious or have already been made by other persons;
 - c. are references to individuals or that are disrespectful;
 - d. relate to a personal concern or grievance; or
 - e. relate to pending or threatened litigation.

Additionally, the Chairman or the Corporate Secretary will not address questions relating to proposals that were not previously submitted properly under SEC Rule 14a-8 or in accordance with the Company's advance notice Bylaw provisions.

8. In the event of technical malfunction or other significant problem that disrupts the Annual Meeting, the Chairman may adjourn, recess, or expedite the Annual Meeting, or take such other action that the Chairman determines is appropriate in light of the circumstances.

9. Any recording of the Annual Meeting is prohibited.

If you have difficulty accessing the Annual Meeting, please call 1-800-586-1548 (toll free) or 303-562-9288 (international). Technicians will be available to assist you.

Thank you for your cooperation and for joining the Darden Restaurants 2021 Annual Meeting of Shareholders.