

2020 ANNUAL MEETING OF STOCKHOLDERS

September 21, 2020 8:00 a.m. CDT

www.virtualshareholdermeeting.com/FDX2020

AGENDA

- I. Introduction
- II. Call to Order
- III. Proposals
 - A. Presentation of Proposals
 - Proposal 1 Election of Directors
 - Proposal 2 Advisory Vote to Approve Named Executive Officer Compensation
 - Proposal 3 Ratification of the Appointment of the Independent Registered Public Accounting Firm
 - Proposal 4 Stockholder Proposal Regarding Lobbying Activity and Expenditure Report
 - Proposal 5 Stockholder Proposal Regarding Political Disclosure
 - Proposal 6 Stockholder Proposal Regarding Employee Representation on the Board of Directors
 - Proposal 7 Stockholder Proposal Regarding Shareholder Right to Act by Written Consent
 - Proposal 8 Stockholder Proposal Regarding Integrating ESG Metrics into Executive Compensation
 - B. Questions and Answers Regarding Proposals
- IV. Preliminary Results of Voting
- V. Adjournment
- VI. General Remarks
- VII. General Questions and Answers