

FedEx Corporation

2020 ANNUAL MEETING GUIDELINES

In the interest of an orderly and constructive meeting, the following guidelines will apply for FedEx Corporation's Annual Meeting of Stockholders.

1. You need not vote at the meeting if you have already voted by proxy. If you have not already returned your proxy card or voting instruction form, or voted on the Internet or by telephone, please vote by following the instructions provided on the annual meeting website (www.virtualshareholdermeeting.com/FDX2020). If you wish to change your vote, please follow the instructions provided on the annual meeting website.
2. The business of the meeting is set forth in the Notice of 2020 Annual Meeting of Stockholders and Proxy Statement dated August 10, 2020, and is published in the Agenda for the meeting.
3. The presentation of each of the stockholder proposals is limited to no more than three minutes in length.
4. We will answer questions related to the proposals after all proposals have been presented. We will answer previously submitted questions not directly related to the proposals, as well as questions submitted during the meeting, at the conclusion of the meeting, subject to any time constraints. If we receive substantially similar questions, we will group such questions together. Questions relevant to meeting matters that we do not have time to answer during the meeting will be posted to our website following the meeting.

Stockholders may submit a question in advance of the meeting at www.proxyvote.com after logging in with the 16-digit control number found next to the label for postal mail recipients or within the email you received with your proxy materials. Once past the log-in screen, click on "Question for Management," type in the question, and click "Submit." Live questions may be submitted online beginning shortly before the start of the meeting through www.virtualshareholdermeeting.com/FDX2020.

5. Personal grievances or claims are not appropriate subjects for the meeting. Questions or statements that are irrelevant to the business of the Company will not be addressed.
6. The Chairman, in his sole discretion, has authority to conduct the meeting and rule on any questions or procedures that may arise.
7. In the event of a technical malfunction or other significant problem that disrupts the meeting, the Chairman may adjourn, recess, or expedite the meeting, or take such other action that the Chairman determines is appropriate in light of the circumstances.
8. FedEx will record the meeting and a replay of the meeting will be available on our website for approximately one year. Any other recording of the meeting is prohibited.

If you have difficulty accessing the meeting, please call 1-800-586-1548 (toll free) or 303-562-9288 (international). Technicians will be available to assist you.

Voting results announced at the meeting are preliminary. Final results will be reported following the meeting in a Current Report on Form 8-K filed with the SEC.