



**Mustang Bio, Inc.**  
**2024 Annual Meeting of Stockholders**  
**December 26, 2024**

1. Welcome and introductory remarks.
2. Calling the meeting to order.
3. Presentation of notice of meeting and report on quorum.
4. Voting matters.
  - a. Election of Directors.
  - b. Ratify the appointment of KPMG LLP as the Company's independent registered public accounting firm for the year ending December 31, 2024.
5. Opening and closing of polls.
6. Initial report on voting results.
7. Close meeting and introduction of independent auditors.
8. Stockholder questions (all questions are subject to the Rules of Conduct).