



PerkinElmer, Inc.

Annual Meeting of Shareholders

April 28, 2020

Rules of Conduct

Welcome to the 2020 Annual Meeting of Shareholders of PerkinElmer, Inc. In fairness to all shareholders in attendance, and in the interest of an orderly and constructive meeting, your cooperation in following these Rules of Conduct will be greatly appreciated:

1. The purpose of today's meeting is to elect eight directors, to ratify the Audit Committee's selection of Deloitte & Touche LLP as our independent registered public accounting firm for the current fiscal year, to approve, by non-binding vote, executive compensation, and to act on any other proposals that may be presented, as described in the 2020 proxy statement. In accordance with PerkinElmer, Inc.'s by-laws, no other items of business may be introduced or considered at the meeting. The business of the meeting will follow the order set forth on the Agenda that has been provided.
2. Because this is a meeting of shareholders, only shareholders as of the record date (Feb. 28, 2020) are permitted to vote or ask questions during the Annual Meeting. Shareholders who have already voted by proxy do not need to vote again. However, if you wish to change your vote, or if you have not voted, you will be given the opportunity to do so by utilizing the web portal as indicated.
3. If a shareholder has a question that they would like to raise to the Chair of the meeting, please submit the question in the field provided in the web portal for consideration. In order to submit a question, you must either be a shareholder of record as of the record date, or be named in a proxy given by a shareholder of record as of such date and properly filed with the Secretary of the corporation.
4. To allow us to answer questions from as many shareholders as possible, we will limit each shareholder to two questions. We ask that questions be succinct and cover only one topic per question. We will do our best to answer as many questions as we can on any matters listed on the Agenda before the end of the meeting. The Chair may answer the question directly or ask another company representative to respond.
5. In the interest of having sufficient time to give as many shareholders as possible an opportunity to ask questions, we may summarize the questions received on the portal. Questions from multiple shareholders on the same topic or that are otherwise related may be grouped and answered together.
6. Please confine yourself to questions and comments pertinent to the matter currently being discussed or relevant to matters of concern to shareholders generally. If there is a matter that is of individual concern to you as a shareholder or that is not an appropriate subject matter for general discussion, please defer discussion of the matter and contact the company's investor relations department.
7. Management is prohibited by law from discussing material non-public information at this meeting.
8. Recording of the Annual Meeting is prohibited, without the previous permission of PerkinElmer, Inc.

Thank you for your cooperation.