



**TWILIO INC.  
2026 ANNUAL MEETING OF STOCKHOLDERS**

**AGENDA**

- A. WELCOME AND INTRODUCTIONS
- B. FORMAL BUSINESS OF THE MEETING
  - 1. Call to Order
  - 2. Rules of Conduct
  - 3. Notice of Meeting; Appointment of Inspector of Election; Quorum
  - 4. Voting Procedures
  - 5. Proposals Before the Meeting:
    - Proposal No. 1 – To elect four directors to serve until the 2027 annual meeting of stockholders and until their successors are duly elected and qualified
    - Proposal No. 2 – To ratify the appointment of KPMG LLP as our independent registered public accounting firm for our fiscal year ending December 31, 2026
    - Proposal No. 3 – To approve, on a non-binding advisory basis, the compensation of our named executive officers
    - Proposal No. 4 – To approve the Twilio Inc. Amended and Restated 2016 Stock Option and Incentive Plan
    - Proposal No. 5 – To approve the Twilio Inc. Amended and Restated 2016 Employee Stock Purchase Plan
  - 6. Questions and Answers
- C. RESULTS OF VOTING
- D. ADJOURNMENT

*If you have sent in your proxy card, your shares will be voted accordingly.  
If you would like to change your vote, please click “Vote Here” to change the way you voted on  
your proxy.*