MARA HOLDINGS, INC.

2026 Annual Meeting of Stockholders
June 18, 2026
11:30 a.m. PT

Rules of Conduct for Annual Meeting

We welcome you to the 2026 Annual Meeting of Stockholders (including any postponement or adjournment thereof, the “Annual Meeting”) of MARA Holdings, Inc. (the “Company”). The Amended and Restated Bylaws of the Company describe requirements for meetings of stockholders, and the Annual Meeting will be conducted consistent with those requirements. Fred Thiel, our CEO and the Chairman of the Board, will preside over the Annual Meeting and may make any and all determinations with respect to the conduct and procedures to be followed during the Annual Meeting.

In order to provide a fair and informative meeting, please observe the following general procedures during the Annual Meeting.

1. The business of the Annual Meeting will be taken up as set forth in the Agenda available on the virtual meeting website, unless otherwise determined by the Chairman of the Annual Meeting, Fred Thiel.
2. Only stockholders of the Company as of the close of business on April 21, 2026, the record date, or their duly authorized proxies (the “Stockholders”), are entitled to vote or submit questions during the Annual Meeting. Stockholders may vote until the polls close. The polls will open at the beginning of the Annual Meeting and close after the presentation of the proposals. If you have voted your shares before the start of the Annual Meeting, your vote has been received and there is no need to vote again during the Annual Meeting, unless you wish to revoke or change your vote. If you have not yet voted and wish to vote, or if you wish to revoke or change your vote, you may vote on the meeting platform.
3. We welcome questions from our Stockholders that are germane to the proposals being voted on. Stockholders may submit appropriate questions during the meeting by typing the question into the messaging field in the virtual meeting platform.

4. Questions submitted during the Annual Meeting will be reviewed by the Company after the meeting and addressed at our earliest opportunity through direct communication with the submitting Stockholder or through responses made available on our website.
5. Only those questions that are appropriate for discussion at the Annual Meeting will be addressed. The Company does not intend to address any questions that are, among other things:
   a. Irrelevant to our business;
   b. Irrelevant to the business of the Annual Meeting;
   c. Related to material nonpublic information about us;
   d. Related to personal grievances or in bad taste;
   e. Repetitious;
   f. In furtherance of the Stockholder's personal or business interests; or
   g. Out of order or otherwise not suitable for the conduct of the Annual Meeting as determined by the Chairman or the Corporate Secretary, in their judgment.
6. If there are any matters of individual concern to a Stockholder and not of general concern to all Stockholders, or if a question posed was not otherwise answered, such matters may be raised separately after the Annual Meeting by contacting the Company by mail at MARA Holdings, Inc., 1010 South Federal Highway, Suite 2700, Hallandale Beach, FL 33009, Attention: Corporate Secretary or electronically using the email addresses under the "Contact" option on the "About Us" page on our website at www.mara.com.
7. Recording of the Annual Meeting of any kind by Stockholders is prohibited.
8. In the event of a technical malfunction or other significant problem that disrupts the Annual Meeting, the Chairman may recess or expedite the Annual Meeting, or take such other action that the Chairman determines is appropriate in light of the circumstances.

Thank you for your cooperation with these rules.